

AGENDA

EMS Working Group

Videoconference OR

**Jefferson County Courthouse
311 S. Center Avenue, Room C2063
Jefferson, WI 53549**

April 8, 2026

9:00 a.m.

EMS Working Group

Kim Cheney (Town of Koshkonong), Drake Daily (City of Lake Mills), County Board Supervisor Bruce Degner (Town of Ixonia), Kyle Ellefson (Village of Johnson Creek), John Kannard (Town of Sullivan), Travis Maze (Sheriff's Office), County Board Supervisor, Dwayne Morris (City of Watertown), Laura Payne (Town of Oakland), Bruce Peterson, MABAS Member (City of Fort Atkinson), Jenifer Quimby (City of Waterloo), Tanya Reynen (City of Watertown), Ron Wegner, MABAS Member (City of Jefferson), Dr. Chris Wistrom, Medical Director

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Meeting ID: 212 418 417 154

Passcode: Vi3K2Mb3

1. Call to Order
2. Roll Call
3. Certification of compliance with Open Meetings Law
4. Review of Agenda
5. Public Comment (Members of the public who wish to address the committee on specific agenda items must register at this time)
6. Communications
7. Approval of March 11, 2025 EMS Working Group Minutes
8. UniverCity Alliance Update
9. Discussion on Mill Rate Calculation and Population / Equalized Value
10. Open Discussion: Community and Department Profile and Future Outlook
11. Case study: Shared & Contracted Service (Luckey)
12. Discussion on next steps, timeline, and other miscellaneous matters
13. Discussion and possible action on tentative future meeting dates and agenda items
Next meeting scheduled for Wednesday, May 13, 2026 at 9:00 a.m.
14. Adjourn

A quorum of any Jefferson County Committee, Board, Commission, or other body, including the Jefferson County Board of Supervisors, may be present at this meeting.

Individuals requiring special accommodations for attendance at the meeting should contact the County Administrator 24 hours prior to the meeting at 920-674-7101 so appropriate arrangements can be made.

**JEFFERSON COUNTY EMS WORKING GROUP
MINUTES**

March 11th, 2026

**Jefferson County Courthouse
311 S Center Ave Rm C2063
Jefferson, WI 53549**

1. Call To Order

Bruce Degner called the meeting to order at 9:00 a.m.

2. Roll Call

EMS Working Group Members Present in Person: Bruce Degner, Bruce Peterson, Dwayne Morris, Travis Maze, Kim Cheney, Drake Daily, Laura Payne, Tayna Reynen, John Kannard

Excused: Ron Wegner

EMS Working Group Members Present via Teams: Jenifer Quimby, Dr. Chris Wistrom, and Kyle Ellefson

Others Present via Teams: Abigail Karbusicky and Danielle Thompson

Others Present: Michael Luckey, Rebecca Houseman, Megan McBride, Alex Hoff, Peter Krause, Shuyao Liu and Jess Holmes

3. Certification of compliance to open meeting law

Luckey certified compliance

4. Review Agenda

Motion by Kannard, seconded by Cheney to approve agenda as written. Motion passed

5. Public Comment

None

6. Communications

Luckey made note that Spectrum News aired the clip from the last meeting on February 19th. It was then played for the group to view. Peterson provided the Annual Report he delivered to the Fort Atkinson City Council to Luckey prior to the meeting

7. Approval of February 19th, 2026 Meeting

Draft minutes were provided for review

Motion by Kannard to approve, seconded by Reynen. Motion carried.

8. Mid-Semester Presentation From Master in Business Analytics Capstone Group (studying the costs of EMS and Determining a Funding Formula)

Three students attended the meeting: Alex Hoff, Peter Krause, and Shuyao Lui. Their goal is to build a scenario analysis tool that will generate a formula for call volume, population models and locating a flat rate for each EMS district. With a timeline of 2 ½ months, they will roll out a preview in April and have the final tool to the group review in May.

9. UniverCity Alliance Update

Megan McBride explained that another team of students, through an Industrial Systems Engineering course, could analyze the apparatus data discussed. Students from that group have begun scheduling interviews with local leaders and will continue reaching out to request additional input and direction. Megan McBride has been working to recreate the data dashboards in Google Looker Studio and will re-share those with the group once geocoding issues have been corrected.

10. Update on Requests for Advocacy through Wisconsin Counties Association

Luckey sent in a request for the Annual WCA meeting in September as well as a request for county support to include the same levy limit exemption that exists for EMS to also be for Fire

11. Impact of Countywide Tax Levy Scenarios

Luckey delivered a handout he generated from the document that Peterson gave out in December, covering costs, levies, and revenue countywide. The handout is included in the meeting materials

12. Case Study: Shared & Contracted Services

Examples will be given at the next meeting, which Luckey will prepare

13. Discussion on Next Step, Timeline, and Other Miscellaneous Matters

- Refine operations, costs, and look at staffing capacities
- Calculate by service provider territory through the county at different mills rates for comparison
- Degner suggest the students help formulate a way to document contract agreements

14. Discussion and Possible Action on Tentative Future Meeting Dates and Agenda Items

Will follow up with financial aspect at the next meeting date

Next Meeting scheduled for April 8th, 2026 at 9:00 a.m.

15. Adjourn

Motion by Daily, seconded by Ellefson. Meeting adjourned at 11:07 a.m.

Payment by Service Provider based on Population

	0.1 Mill	0.2 Mill	0.25 Mill	0.3 Mill	0.4 Mill	0.5 Mill	0.75 Mill	1.0 Mill
	\$ 1,256,591	\$ 2,513,182	\$ 3,141,478	\$ 3,769,773	\$ 5,026,364	\$ 6,282,955	\$ 9,424,433	\$ 12,565,910
Cambridge EMS	\$ 4,947.95	\$ 9,895.90	\$ 12,369.87	\$ 14,843.85	\$ 19,791.80	\$ 24,739.75	\$ 37,109.62	\$ 49,479.49
Edgerton EMS	\$ 7,118.10	\$ 14,236.20	\$ 17,795.26	\$ 21,354.31	\$ 28,472.41	\$ 35,590.51	\$ 53,385.77	\$ 71,181.02
Fort Atkinson EMS	\$ 269,518.55	\$ 539,037.10	\$ 673,796.48	\$ 808,555.65	\$ 1,078,074.20	\$ 1,347,592.75	\$ 2,021,389.24	\$ 2,695,185.51
Ixonia EMS	\$ 86,632.51	\$ 173,265.03	\$ 216,581.32	\$ 259,897.54	\$ 346,530.05	\$ 433,162.56	\$ 649,743.88	\$ 866,325.13
Jefferson EMS	\$ 161,922.36	\$ 323,844.72	\$ 404,805.96	\$ 485,767.08	\$ 647,689.44	\$ 809,611.79	\$ 1,214,417.76	\$ 1,619,223.59
Johnson Creek EMS	\$ 81,033.52	\$ 162,067.04	\$ 202,583.83	\$ 243,100.55	\$ 324,134.07	\$ 405,167.59	\$ 607,751.42	\$ 810,335.18
Palmyra EMS	\$ 42,780.95	\$ 85,561.90	\$ 106,952.40	\$ 128,342.86	\$ 171,123.81	\$ 213,904.76	\$ 320,857.16	\$ 427,809.52
Lake Mills EMS	\$ 160,518.99	\$ 321,037.99	\$ 401,297.55	\$ 481,556.98	\$ 642,075.97	\$ 802,594.97	\$ 1,203,892.51	\$ 1,605,189.93
Waterloo EMS	\$ 66,594.77	\$ 133,189.53	\$ 166,486.94	\$ 199,784.30	\$ 266,379.06	\$ 332,973.83	\$ 499,460.77	\$ 665,947.66
Watertown EMS	\$ 239,064.07	\$ 478,128.14	\$ 597,660.27	\$ 717,192.21	\$ 956,256.27	\$ 1,195,320.34	\$ 1,792,980.61	\$ 2,390,640.69
Western Lakes	\$ 65,205.87	\$ 130,411.74	\$ 163,014.70	\$ 195,617.60	\$ 260,823.47	\$ 326,029.34	\$ 489,044.03	\$ 652,058.68
Whitewater EMS	\$ 71,253.36	\$ 142,506.72	\$ 178,133.43	\$ 213,760.08	\$ 285,013.44	\$ 356,266.81	\$ 534,400.24	\$ 712,533.61
TOTAL	\$ 1,256,591	\$ 2,513,182	\$ 3,141,478	\$ 3,769,773	\$ 5,026,364	\$ 6,282,955	\$ 9,424,433	\$ 12,565,910

Payment by Service Provider based on Equalized Value

	0.1 Mill	0.2 Mill	0.25 Mill	0.3 Mill	0.4 Mill	0.5 Mill	0.75 Mill	1.0 Mill
	\$ 1,256,591	\$ 2,513,182	\$ 3,141,478	\$ 3,769,773	\$ 5,026,364	\$ 6,282,955	\$ 9,424,433	\$ 12,565,910
Cambridge EMS	\$ 5,071.04	\$ 10,142.08	\$ 12,677.61	\$ 15,213.13	\$ 20,284.17	\$ 25,355.21	\$ 38,032.82	\$ 50,710.42
Edgerton EMS	\$ 13,781.25	\$ 27,562.49	\$ 34,453.12	\$ 41,343.74	\$ 55,124.98	\$ 68,906.23	\$ 103,359.35	\$ 137,812.46
Fort Atkinson EMS	\$ 270,360.88	\$ 540,721.77	\$ 675,902.32	\$ 811,082.65	\$ 1,081,443.53	\$ 1,351,804.42	\$ 2,027,706.74	\$ 2,703,608.84
Ixonia EMS	\$ 107,715.89	\$ 215,431.78	\$ 269,289.77	\$ 323,147.67	\$ 430,863.57	\$ 538,579.46	\$ 807,869.23	\$ 1,077,158.92
Jefferson EMS	\$ 132,820.44	\$ 265,640.88	\$ 332,051.15	\$ 398,461.31	\$ 531,281.75	\$ 664,102.19	\$ 996,153.34	\$ 1,328,204.38
Johnson Creek EMS	\$ 97,207.82	\$ 194,415.64	\$ 243,019.59	\$ 291,623.46	\$ 388,831.28	\$ 486,039.09	\$ 729,058.68	\$ 972,078.19
Palmyra EMS	\$ 61,195.67	\$ 122,391.35	\$ 152,989.21	\$ 183,587.02	\$ 244,782.70	\$ 305,978.37	\$ 458,967.58	\$ 611,956.74
Lake Mills EMS	\$ 209,450.45	\$ 418,900.91	\$ 523,626.22	\$ 628,351.36	\$ 837,801.82	\$ 1,047,252.27	\$ 1,570,878.49	\$ 2,094,504.55
Waterloo EMS	\$ 59,552.84	\$ 119,105.67	\$ 148,882.11	\$ 178,658.51	\$ 238,211.35	\$ 297,764.18	\$ 446,646.30	\$ 595,528.36
Watertown EMS	\$ 197,355.06	\$ 394,710.13	\$ 493,387.74	\$ 592,065.19	\$ 789,420.26	\$ 986,775.32	\$ 1,480,163.06	\$ 1,973,550.65
Western Lakes	\$ 71,252.92	\$ 142,505.84	\$ 178,132.33	\$ 213,758.77	\$ 285,011.69	\$ 356,264.61	\$ 534,396.94	\$ 712,529.22
Whitewater EMS	\$ 30,826.73	\$ 61,653.46	\$ 77,066.83	\$ 92,480.18	\$ 123,306.91	\$ 154,133.64	\$ 231,200.47	\$ 308,267.28
TOTAL	\$ 1,256,591	\$ 2,513,182	\$ 3,141,478	\$ 3,769,773	\$ 5,026,364	\$ 6,282,955	\$ 9,424,433	\$ 12,565,910

Payment by Municipality based on Population

	0.1 Mill	0.2 Mill	0.25 Mill	0.3 Mill	0.4 Mill	0.5 Mill	0.75 Mill	1.0 Mill
	\$ 1,256,591	\$ 2,513,182	\$ 3,141,478	\$ 3,769,773	\$ 5,026,364	\$ 6,282,955	\$ 9,424,433	\$ 12,565,910
CITY OF FORT ATKINSON	\$ 180,195.05	\$ 360,390.10	\$ 450,487.69	\$ 540,585.14	\$ 720,780.19	\$ 900,975.24	\$ 1,351,462.93	\$ 1,801,950.48
CITY OF JEFFERSON	\$ 112,934.77	\$ 225,869.54	\$ 282,336.97	\$ 338,804.31	\$ 451,739.08	\$ 564,673.84	\$ 847,010.81	\$ 1,129,347.69
CITY OF LAKE MILLS	\$ 98,886.64	\$ 197,773.29	\$ 247,216.65	\$ 296,659.93	\$ 395,546.58	\$ 494,433.22	\$ 741,649.87	\$ 988,866.44
CITY OF WATERLOO	\$ 52,720.25	\$ 105,440.51	\$ 131,800.65	\$ 158,160.76	\$ 210,881.01	\$ 263,601.27	\$ 395,401.92	\$ 527,202.53
CITY OF WATERTOWN	\$ 211,633.33	\$ 423,266.67	\$ 529,083.42	\$ 634,900.00	\$ 846,533.33	\$ 1,058,166.67	\$ 1,587,250.08	\$ 2,116,333.33
CITY OF WHITEWATER	\$ 58,290.31	\$ 116,580.63	\$ 145,725.81	\$ 174,870.94	\$ 233,161.25	\$ 291,451.57	\$ 437,177.37	\$ 582,903.13
VILLAGE OF CAMBRIDGE	\$ 1,475.70	\$ 2,951.41	\$ 3,689.26	\$ 4,427.11	\$ 5,902.82	\$ 7,378.52	\$ 11,067.78	\$ 14,757.04
VILLAGE OF JOHNSON CREEK	\$ 53,559.38	\$ 107,118.76	\$ 133,898.47	\$ 160,678.14	\$ 214,237.52	\$ 267,796.90	\$ 401,695.37	\$ 535,593.79
VILLAGE OF LAC LA BELLE	\$ 28.94	\$ 57.87	\$ 72.34	\$ 86.81	\$ 115.74	\$ 144.68	\$ 217.02	\$ 289.35
VILLAGE OF PALMYRA	\$ 24,841.02	\$ 49,682.04	\$ 62,102.56	\$ 74,523.06	\$ 99,364.08	\$ 124,205.10	\$ 186,307.66	\$ 248,410.19
VILLAGE OF SULLIVAN	\$ 9,505.27	\$ 19,010.54	\$ 23,763.18	\$ 28,515.81	\$ 38,021.08	\$ 47,526.35	\$ 71,289.53	\$ 95,052.71
TOWN OF AZTALAN	\$ 19,864.13	\$ 39,728.27	\$ 49,660.35	\$ 59,592.40	\$ 79,456.54	\$ 99,320.67	\$ 148,981.02	\$ 198,641.35
TOWN OF COLD SPRING	\$ 10,662.69	\$ 21,325.37	\$ 26,656.72	\$ 31,988.06	\$ 42,650.74	\$ 53,313.43	\$ 79,970.15	\$ 106,626.86
TOWN OF CONCORD	\$ 28,327.73	\$ 56,655.46	\$ 70,819.34	\$ 84,983.20	\$ 113,310.93	\$ 141,638.66	\$ 212,458.00	\$ 283,277.32
TOWN OF FARMINGTON	\$ 20,269.23	\$ 40,538.46	\$ 50,673.08	\$ 60,807.69	\$ 81,076.92	\$ 101,346.15	\$ 152,019.23	\$ 202,692.30
TOWN OF HEBRON	\$ 15,205.54	\$ 30,411.08	\$ 38,013.86	\$ 45,616.62	\$ 60,822.16	\$ 76,027.70	\$ 114,041.55	\$ 152,055.40
TOWN OF IXONIA	\$ 73,669.46	\$ 147,338.93	\$ 184,173.69	\$ 221,008.39	\$ 294,677.86	\$ 368,347.32	\$ 552,521.02	\$ 736,694.65
TOWN OF JEFFERSON	\$ 29,644.29	\$ 59,288.58	\$ 74,110.74	\$ 88,932.88	\$ 118,577.17	\$ 148,221.46	\$ 222,332.20	\$ 296,442.92
TOWN OF KOSHKONONG	\$ 55,035.08	\$ 110,070.17	\$ 137,587.73	\$ 165,105.25	\$ 220,140.33	\$ 275,175.42	\$ 412,763.15	\$ 550,350.83
TOWN OF LAKE MILLS	\$ 32,161.67	\$ 64,323.34	\$ 80,404.19	\$ 96,485.01	\$ 128,646.68	\$ 160,808.35	\$ 241,212.53	\$ 321,616.69
TOWN OF MILFORD	\$ 16,073.60	\$ 32,147.20	\$ 40,184.01	\$ 48,220.80	\$ 64,294.40	\$ 80,368.00	\$ 120,552.01	\$ 160,736.01
TOWN OF OAKLAND	\$ 46,730.63	\$ 93,461.26	\$ 116,826.60	\$ 140,191.89	\$ 186,922.52	\$ 233,653.15	\$ 350,479.75	\$ 467,306.31
TOWN OF PALMYRA	\$ 17,968.87	\$ 35,937.74	\$ 44,922.18	\$ 53,906.60	\$ 71,875.47	\$ 89,844.34	\$ 134,766.52	\$ 179,688.68
TOWN OF SULLIVAN	\$ 33,796.52	\$ 67,593.04	\$ 84,491.31	\$ 101,389.55	\$ 135,186.07	\$ 168,982.59	\$ 253,473.90	\$ 337,965.18
TOWN OF SUMNER	\$ 12,008.18	\$ 24,016.36	\$ 30,020.46	\$ 36,024.54	\$ 48,032.72	\$ 60,040.90	\$ 90,061.36	\$ 120,081.81
TOWN OF WATERLOO	\$ 12,702.63	\$ 25,405.26	\$ 31,756.58	\$ 38,107.89	\$ 50,810.52	\$ 63,513.15	\$ 95,269.73	\$ 127,026.30
TOWN OF WATERTOWN	\$ 28,400.07	\$ 56,800.14	\$ 71,000.19	\$ 85,200.21	\$ 113,600.28	\$ 142,000.35	\$ 213,000.54	\$ 284,000.71

TOTAL \$ 1,256,591 \$ 2,513,182 \$ 3,141,478 \$ 3,769,773 \$ 5,026,364 \$ 6,282,955 \$ 9,424,433 \$ 12,565,910

Payment by Municipality based on Equalized Value

	0.1 Mill	0.2 Mill	0.25 Mill	0.3 Mill	0.4 Mill	0.5 Mill	0.75 Mill	1.0 Mill
	\$ 1,256,591	\$ 2,513,182	\$ 3,141,478	\$ 3,769,773	\$ 5,026,364	\$ 6,282,955	\$ 9,424,433	\$ 12,565,910
CITY OF FORT ATKINSON	\$ 153,701.16	\$ 307,402.32	\$ 384,252.96	\$ 461,103.47	\$ 614,804.63	\$ 768,505.79	\$ 1,152,758.75	\$ 1,537,011.58
CITY OF JEFFERSON	\$ 92,568.90	\$ 185,137.81	\$ 231,422.30	\$ 277,706.71	\$ 370,275.62	\$ 462,844.52	\$ 694,266.82	\$ 925,689.05
CITY OF LAKE MILLS	\$ 107,357.42	\$ 214,714.84	\$ 268,393.59	\$ 322,072.26	\$ 429,429.67	\$ 536,787.09	\$ 805,180.68	\$ 1,073,574.18
CITY OF WATERLOO	\$ 39,421.57	\$ 78,843.14	\$ 98,553.94	\$ 118,264.71	\$ 157,686.28	\$ 197,107.84	\$ 295,661.78	\$ 394,215.69
CITY OF WATERTOWN	\$ 167,046.77	\$ 334,093.53	\$ 417,616.98	\$ 501,140.30	\$ 668,187.07	\$ 835,233.83	\$ 1,252,850.81	\$ 1,670,467.66
CITY OF WHITEWATER	\$ 14,431.29	\$ 28,862.58	\$ 36,078.23	\$ 43,293.87	\$ 57,725.16	\$ 72,156.45	\$ 108,234.68	\$ 144,312.89
VILLAGE OF CAMBRIDGE	\$ 1,017.05	\$ 2,034.09	\$ 2,542.62	\$ 3,051.14	\$ 4,068.19	\$ 5,085.23	\$ 7,627.85	\$ 10,170.47
VILLAGE OF JOHNSON CREEK	\$ 59,453.83	\$ 118,907.65	\$ 148,634.59	\$ 178,361.48	\$ 237,815.30	\$ 297,269.13	\$ 445,903.72	\$ 594,538.26
VILLAGE OF LAC LA BELLE	\$ 82.17	\$ 164.34	\$ 205.42	\$ 246.51	\$ 328.68	\$ 410.84	\$ 616.27	\$ 821.69
VILLAGE OF PALMYRA	\$ 20,222.94	\$ 40,445.89	\$ 50,557.36	\$ 60,668.83	\$ 80,891.77	\$ 101,114.71	\$ 151,672.08	\$ 202,229.43
VILLAGE OF SULLIVAN	\$ 8,311.94	\$ 16,623.88	\$ 20,779.85	\$ 24,935.81	\$ 33,247.75	\$ 41,559.69	\$ 62,339.54	\$ 83,119.38
TOWN OF AZTALAN	\$ 24,692.37	\$ 49,384.73	\$ 61,730.93	\$ 74,077.10	\$ 98,769.47	\$ 123,461.84	\$ 185,192.76	\$ 246,923.67
TOWN OF COLD SPRING	\$ 13,974.01	\$ 27,948.03	\$ 34,935.04	\$ 41,922.04	\$ 55,896.05	\$ 69,870.06	\$ 104,805.10	\$ 139,740.13
TOWN OF CONCORD	\$ 35,085.95	\$ 70,171.90	\$ 87,714.89	\$ 105,257.85	\$ 140,343.80	\$ 175,429.75	\$ 263,144.64	\$ 350,859.50
TOWN OF FARMINGTON	\$ 19,441.39	\$ 38,882.79	\$ 48,603.49	\$ 58,324.18	\$ 77,765.58	\$ 97,206.97	\$ 145,810.47	\$ 194,413.95
TOWN OF HEBRON	\$ 14,728.38	\$ 29,456.75	\$ 36,820.95	\$ 44,185.13	\$ 58,913.51	\$ 73,641.88	\$ 110,462.83	\$ 147,283.77
TOWN OF IXONIA	\$ 87,765.39	\$ 175,530.79	\$ 219,413.52	\$ 263,296.18	\$ 351,061.58	\$ 438,826.97	\$ 658,240.50	\$ 877,653.95
TOWN OF JEFFERSON	\$ 24,582.42	\$ 49,164.84	\$ 61,456.06	\$ 73,747.26	\$ 98,329.67	\$ 122,912.09	\$ 184,368.15	\$ 245,824.19
TOWN OF KOSHKONONG	\$ 71,842.24	\$ 143,684.49	\$ 179,605.64	\$ 215,526.73	\$ 287,368.97	\$ 359,211.21	\$ 538,816.85	\$ 718,422.43
TOWN OF LAKE MILLS	\$ 58,623.30	\$ 117,246.61	\$ 146,558.29	\$ 175,869.91	\$ 234,493.22	\$ 293,116.52	\$ 439,674.81	\$ 586,233.05
TOWN OF MILFORD	\$ 20,043.94	\$ 40,087.89	\$ 50,109.87	\$ 60,131.83	\$ 80,175.78	\$ 100,219.72	\$ 150,329.59	\$ 200,439.44
TOWN OF OAKLAND	\$ 65,080.39	\$ 130,160.77	\$ 162,700.99	\$ 195,241.16	\$ 260,321.54	\$ 325,401.93	\$ 488,102.92	\$ 650,803.86
TOWN OF PALMYRA	\$ 40,972.73	\$ 81,945.46	\$ 102,431.84	\$ 122,918.19	\$ 163,890.92	\$ 204,863.66	\$ 307,295.50	\$ 409,727.31
TOWN OF SULLIVAN	\$ 38,095.93	\$ 76,191.85	\$ 95,239.83	\$ 114,287.78	\$ 152,383.70	\$ 190,479.63	\$ 285,719.45	\$ 380,959.25
TOWN OF SUMNER	\$ 21,439.92	\$ 42,879.84	\$ 53,599.81	\$ 64,319.76	\$ 85,759.69	\$ 107,199.61	\$ 160,799.42	\$ 214,399.21
TOWN OF WATERLOO	\$ 17,952.11	\$ 35,904.22	\$ 44,880.28	\$ 53,856.33	\$ 71,808.44	\$ 89,760.55	\$ 134,640.84	\$ 179,521.11
TOWN OF WATERTOWN	\$ 38,655.49	\$ 77,310.98	\$ 96,638.74	\$ 115,966.47	\$ 154,621.96	\$ 193,277.45	\$ 289,916.19	\$ 386,554.90

TOTAL \$ 1,256,591 \$ 2,513,182 \$ 3,141,478 \$ 3,769,773 \$ 5,026,364 \$ 6,282,955 \$ 9,424,433 \$ 12,565,910